



# Securing India's National Examinations

A Zero-Trust Reference Architecture to Prevent Paper Leaks,  
Protect Merit, and Rebuild Public Trust

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*"Every paper leak is preventable — if we design systems that expect failure."*



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## FOREWORD

## Foreword

India conducts the largest and highest-stakes examinations in the world. For millions of young Indians, a single examination determines access to medicine, engineering, public service, and social mobility. When a question paper leaks, the damage is not limited to one examination — it corrodes the founding promise of meritocracy on which public trust in the state rests.

This document is an independent, non-commercial policy proposal. It does not critique any individual or institution. Instead it argues a single technical thesis: that examination integrity should not depend on humans reliably following rules under pressure, but on an architecture designed — cryptographically and procedurally — to make compromise structurally difficult and immediately detectable. The approach draws on established disciplines of Zero Trust security, Privileged Access Management, and modern cryptography, and aligns with India's own legal and standards framework: the DPDP Act 2023, CERT-In Directions 2022, the IT Act 2000, and the Public Examinations (Prevention of Unfair Means) Act 2024.

It is offered freely to the Government of India, the Ministry of Education, the National Testing Agency, CERT-In, the National Informatics Centre, and to the public, in the hope that it contributes to a national conversation whose time has come.

— **Roshan Trivedi, CIAM**

## EXECUTIVE SUMMARY

## Executive Summary

India's national examinations serve over 60 lakh candidates each year across more than 5,000 centres. Recurrent paper leaks — most visibly the NEET-UG 2024 controversy affecting 24 lakh candidates — reveal that procedural safeguards alone cannot protect examination integrity. The estimated cost of a single NEET-scale cancellation is ₹700–1,250 crore, before accounting for the immeasurable erosion of public trust.

This proposal presents a four-pillar Zero Trust architecture: (1) Identity & Access, enforcing biometric verification and zero standing privileges for every actor; (2) a Secure Content Lifecycle, encrypting papers from AI-assisted authoring through geo-fenced, time-locked decryption; (3) a 24×7 National Examination Security Operations Centre with AI-driven anomaly detection; and (4) Managed Exam Infrastructure hardening all 5,000 centres. It further specifies a formal threat model and risk register, AI-specific security controls, a standards compliance matrix, business continuity and assurance frameworks, and detailed breach-response playbooks.

The total programme cost is ₹1,419 crore over three years — ₹79 per candidate per year, less than five percent of the current examination fee. It breaks even on the prevention of a single cancellation.

**60L+**

candidates/yr

**5,000+**

centres

**₹1,419 Cr**

3-yr budget

**₹79**

per candidate/yr

**0**

target leaks

**A Hindi (हिंदी) executive summary is available in the online edition:**

[roshantrivedi.co.in/secure-india-exams](https://roshantrivedi.co.in/secure-india-exams)

## SECTION 1

# 1. The Problem — Why India's Examinations Are Vulnerable

India operates the world's largest examination infrastructure. A single paper leak cancels an examination for millions of candidates and delivers a devastating signal: that merit does not decide outcomes. Procedural controls have repeatedly failed because they depend on humans reliably following rules under pressure. Only architecture-level security provides reliable, testable protection.

## 1.1 India's Examination Scale

| Examination              | Candidates (2024) | Centres    | Stakes                            |
|--------------------------|-------------------|------------|-----------------------------------|
| NEET-UG                  | 24.06 lakh        | ~4,750     | Only gateway to MBBS/BDS in India |
| JEE Main                 | 11.68 lakh        | 500+       | Gateway to IITs, NITs, IIITs      |
| CUET-UG                  | 13.48 lakh        | 313 cities | Central university admissions     |
| UGC-NET                  | 9+ lakh           | 300+       | Lectureship & PhD eligibility     |
| UPSC CSE                 | ~13 lakh          | 72         | IAS, IPS, IFS civil services      |
| SSC / Banking / Railways | 5+ crore          | Thousands  | Government employment             |

## 1.2 Root Causes of Leaks

| Root Cause                    | Why Current Controls Fail                                                                                               |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| Insider Threat                | Officials with standing access leak papers for gain. No SOP stops a trusted insider who already holds access.           |
| Physical Custody Failure      | Papers transported without cryptographic protection can be opened and photographed mid-transit, undetected.             |
| Weak Digital Controls         | Poor access controls permit unauthorised bulk downloads — undetected without continuous monitoring.                     |
| Impersonation                 | Proxies sit exams using forged credentials; without biometric verification, centres cannot confirm identity.            |
| No Centralised Monitoring     | Without an SOC, anomalous access the night before an exam — a classic pre-leak signal — goes undetected.                |
| Procedural, not Architectural | Security that relies on humans following rules under pressure fails predictably. Architecture is the only reliable fix. |

*The NEET-UG 2024 controversy affected 24 lakh candidates, triggered a Supreme Court intervention, and cost an estimated ₹700–1,250 crore. The full three-year programme proposed here costs ₹1,419 crore — it pays for itself by preventing a single cancellation.*

## 1.3 The Economic Cost of Inaction



| Cost Category                             | Estimate (₹ Crore) | Notes                                            |
|-------------------------------------------|--------------------|--------------------------------------------------|
| Re-examination logistics                  | 150-250            | Centre hiring, staff, paper, printing, transport |
| Candidate travel & accommodation          | 200-400            | Millions of families absorbing repeat costs      |
| Academic year delay                       | 300-500            | Colleges at partial capacity; delayed intake     |
| Legal & judicial process                  | 50-100             | SC hearings, RTI responses, investigations       |
| Mental health & societal impact           | Unquantified       | Erosion of meritocracy narrative                 |
| Total (single NEET-scale event)           | 700-1,250+         | Conservative estimate                            |
| 3-year security programme (this proposal) | 1,419              | Break-even on one prevented incident             |

## SECTION 2

## 2. Security Architecture — Four-Pillar Zero Trust

Four mutually reinforcing pillars, unified by a National Examination Security Operations Centre, designed so that a paper leak becomes structurally impossible — not merely procedurally prohibited. The design aligns with NIST SP 800-207 (Zero Trust Architecture).

*No user, device, session, or network is trusted by default. Every access request is authenticated, authorised, and logged — regardless of network location or seniority. This applies to ministers, paper setters, and support staff equally.*

### Pillar 1 — Identity & Access (Zero Trust)

Biometric verification, zero standing privileges, and just-in-time access for every person who touches an examination. No account — including administrator accounts — holds permanent access. All access is time-limited, dual-authorised, and auto-revoked. A Privileged Access Management (PAM) platform vaults all privileged credentials with full session recording and re-authentication every 15 minutes.

### Pillar 2 — Secure Content Lifecycle

Papers are encrypted from AI-assisted authoring through Hardware Security Module (HSM) vaulting to geo-fenced, time-locked decryption at the exam hall. Decryption requires three simultaneous conditions: correct GPS location, authorised time window, and two administrators authenticating together. Digital watermarking embeds a unique invisible identifier (centre ID, session, batch) in every copy, so a leaked photo is traced to its source centre within minutes.

### Pillar 3 — Threat Detection & Security Operations

AI-driven User & Entity Behaviour Analytics (UEBA) establishes behaviour baselines for every user. A 24x7 National Exam-SOC runs SIEM/SOAR with 20 pre-built response playbooks executing automatically in under two minutes, plus continuous dark-web and social-media monitoring for paper content.

### Pillar 4 — Managed Exam Infrastructure (MEI)

Every centre is hardened with certificate-enrolled cameras, metal detectors, signal management, and an immutable digital chain of custody. Each has a dedicated encrypted network, a local HSM cache, and GPS tamper detection. Computer-vision proctoring augments human invigilation at Tier A centres.

## 2.1 AI-Assisted Paper Creation Workflow

Questions are created through a secure, AI-augmented process with mandatory human oversight at every gate. Paper setters work in physical isolation on air-gapped terminals — no personal devices, no internet, no external communication. (Detailed AI security controls appear in Section 6.)

| Stage            | Control                                                                                                              |
|------------------|----------------------------------------------------------------------------------------------------------------------|
| 1. AI Generation | AI proposes a question pool strictly from the approved, version-controlled syllabus corpus.                          |
| 2. SME Review    | Subject experts review, reject, or edit each AI-proposed question; no question is accepted unaltered without review. |
| 3. Approval Gate | Minimum two subject experts digitally sign each accepted question using NE-PKI certificates.                         |
| 4. Moderation    | A senior examiner checks balance, difficulty, and clarity of the assembled paper.                                    |

| Stage         | Control                                                                                  |
|---------------|------------------------------------------------------------------------------------------|
| 5. Encryption | The HSM encrypts and signs the final paper immediately upon assembly.                    |
| 6. Vaulting   | The encrypted paper enters the NIC national digital vault; access is logged and alerted. |

## 2.2 Centre Security by Tier

| Control           | Tier A (Urban, 500)                   | Tier B (District, 2,000) | Tier C (Rural, 2,500)  |
|-------------------|---------------------------------------|--------------------------|------------------------|
| Network           | Dedicated MPLS                        | VPN + LTE failover       | VSAT satellite primary |
| Endpoints         | Locked-down terminals, EDR, signed OS | Same                     | Same                   |
| Local HSM cache   | Yes                                   | Yes                      | Yes                    |
| Camera enrollment | Full certificate-based                | Full                     | Full                   |
| AI proctoring     | AI-assisted + human                   | Human primary            | Human primary          |
| Power backup      | 4-hour UPS + generator                | 2-hour UPS               | 2-hour UPS             |
| GPS tamper device | Yes                                   | Yes                      | Yes                    |

## SECTION 3

## 3. The Examination Lifecycle — Creation to Destruction

Every step from the moment a question is generated to the moment all copies are destroyed is secured, logged, and — where safe — automated. No step can be performed by a single person without a witness and an immutable log entry.

### 3.1 Pre-Exam Security Timeline

| Day         | Milestone                     | Actions                                                                                                           |
|-------------|-------------------------------|-------------------------------------------------------------------------------------------------------------------|
| D-60        | SME Isolation Begins          | Paper setters enter isolation. Devices surrendered. Air-gapped terminals only. No external communication.         |
| D-45        | AI-Assisted Paper Creation    | AI generates pool; SMEs review, edit, digitally sign; multi-layer moderation; final paper encrypted into HSM.     |
| D-30        | Centre Pre-Inspection         | NTA teams inspect all centres for MEI compliance; non-compliant centres decertified and replaced.                 |
| D-21        | Invigilator Duty Assignment   | Randomised centre assignments generated; invigilators told exam date only, not centre.                            |
| D-14        | Encrypted Paper Distribution  | Encrypted files distributed to regional vaults via certificate-authenticated channels; custody hash at every hop. |
| D-7         | Police Coordination Activated | State police briefed; cyber cells on standby; flying-squad routes assigned; CERT-In duty officer notified.        |
| D-3         | Building Lockdown             | Centre sealed; only pre-enrolled identities may enter; CCTV continuous recording begins.                          |
| D-1         | Hardware Health Check         | All terminals, biometric devices, cameras, and networks verified; HSM local cache loaded; SOC confirms readiness. |
| D-1 (night) | Invigilator Centre Reveal     | Invigilators receive centre assignment via encrypted notification; must report at T-2 hours.                      |

### 3.2 Exam-Day Protocol

| Time  | Event                    | Actions                                                                                                                  |
|-------|--------------------------|--------------------------------------------------------------------------------------------------------------------------|
| T-4h  | SOC Heightened Readiness | All analysts on shift; real-time dashboard live; CERT-In duty officer confirmed.                                         |
| T-2h  | Candidate Arrival        | Biometric verification at gate; QR admit scan; fingerprint + face match; metal-detector sweep; signal management active. |
| T-30m | Decryption Window Opens  | Geo-fence confirmed; time window authorised; two administrators authenticate; paper decrypts; watermark confirmed.       |
| T-0   | Exam Commences           | Computer-vision proctoring active; human invigilators monitoring; police at perimeter.                                   |
| End   | Answer-Sheet Collection  | Dual-authorised collection; digital chain of custody; on-site scanning; sealed sheets GPS-tracked.                       |

### 3.3 Paper Vaulting — Where Papers Live at Each Stage

| Stage                 | Location                              | Protection                                              | Access Control                         |
|-----------------------|---------------------------------------|---------------------------------------------------------|----------------------------------------|
| Authoring             | Air-gapped NTA terminal               | No network; device certificate; encrypted local storage | SME biometric + PAM                    |
| Post-signing (master) | NIC National HSM Vault (primary + DR) | HSM-encrypted; FIPS 140-2 L3; M-of-N key ceremony       | DG NTA + 2 custodians                  |
| Regional distribution | Regional NIC Secure Vault (4 regions) | AES-256-GCM; regional key fragment                      | Regional NTA officer                   |
| Centre cache          | Centre HSM local cache device         | Encrypted; geo-locked; time-locked                      | Two admins + geo-fence + time window   |
| Post-exam (digital)   | NIC archive vault                     | 7-year WORM retention; hash verified                    | Legal/RTI access only; dual authorised |
| Physical copies       | Centre vault → shredding facility     | Tamper-evident seal; GPS-tracked transport              | Dual-authorised shredding within 24h   |

### 3.4 Police & Flying-Squad Coordination

| When          | Action                                                                                                     |
|---------------|------------------------------------------------------------------------------------------------------------|
| D-7           | District SP briefed with all centre locations; state cyber cells on standby.                               |
| Exam day      | Police at perimeter of every centre; plain-clothes officers near Tier A centres.                           |
| Real-time     | SOC has direct radio contact with centre police officer; any SOC alert triggers police response.           |
| Flying squads | NTA flying squads make surprise inspections at 10% of centres; may replace any invigilator without notice. |
| Cyber cells   | State cyber cells monitor WhatsApp/Telegram; FIR within 2 hours of confirmed leak with watermark evidence. |

## SECTION 4

## 4. Identity & Access — Every Person, Every Device, Verified

Students, teachers, invigilators, and surveillance devices all hold verified, audited digital identities. No anonymous access; no standing privileges. This section specifies exactly which documents are required and how each identity class is created, enrolled, and deployed.

### 4.1 Student Digital Identity — Documents Required

| Document                | Purpose                     | Verification Method                        |
|-------------------------|-----------------------------|--------------------------------------------|
| Aadhaar Card            | Primary identity anchor     | UIDAI API real-time check                  |
| Class 10 / 12 Marksheet | Eligibility confirmation    | DigiLocker pull from issuing Board         |
| Category Certificate    | Reservation eligibility     | Issuing authority digital stamp            |
| Passport photograph     | Visual identity             | AI face-quality check + liveness detection |
| Mobile number           | OTP-based 2FA               | Telecom KYC verification                   |
| Email address           | Communication channel       | Verified via OTP                           |
| Signature               | Consent & legal declaration | Stored and matched at exam hall            |

### 4.2 Student Enrollment Process

**Step 1: Online Application + Aadhaar Verification.** Candidate submits form; Aadhaar verified against UIDAI in real time; name and DOB must match exactly.

**Step 2: Document Upload + AI Verification.** Marksheets pulled from DigiLocker; photo checked for quality, liveness, and consistency with Aadhaar photo.

**Step 3: Biometric Enrolment Centre Visit.** For high-stakes exams: candidate attends an enrolment centre; fingerprints + iris captured and linked to the Examination Identity Number (EIN).

**Step 4: Digital Admit Card Issued.** Time-limited digitally-signed QR (valid 24h before exam) with encrypted biometric reference; cannot be forged or transferred.

**Step 5: Exam Hall Entry.** QR scanned at gate; fingerprint matched; face verified by AI camera; seat assigned by randomised system on exam morning only.

### 4.3 Subject Matter Expert (Teacher) Selection & Isolation

| Criterion                | Requirement                                                                    |
|--------------------------|--------------------------------------------------------------------------------|
| Experience               | Minimum 10 years teaching or research experience in subject                    |
| Qualification            | Postgraduate or doctoral qualification in subject                              |
| Conduct                  | No prior disciplinary action or criminal conviction                            |
| Conflict of interest     | Not related to any registered candidate; not employed by coaching institutions |
| Geography                | Not from the same state as any exam centre for the paper                       |
| Selection method         | Randomly drawn from NTA's encrypted National Examiner Registry                 |
| Identity confidentiality | Known only to DG NTA + one Oversight Board member                              |

| Criterion        | Requirement                                                                                                    |
|------------------|----------------------------------------------------------------------------------------------------------------|
| Isolation        | Personal devices surrendered; live-in secure facility; air-gapped terminal; CCTV + screen recording throughout |
| Legal commitment | Confidentiality agreement with ₹1 crore penalty clause                                                         |

## 4.4 Invigilator Selection & Randomised Deployment

| When          | Action                                                              |
|---------------|---------------------------------------------------------------------|
| D-21          | Notified on duty (exam date only — centre unknown)                  |
| D-1 (8 PM)    | Encrypted notification reveals centre assignment for the first time |
| Exam day T-2h | Report to assigned centre; biometric authentication at gate         |
| During exam   | Rotated between halls randomly under flying-squad direction         |
| Any time      | Flying squad may replace any invigilator without notice             |

*The principle of surprise: an invigilator who does not know their centre cannot pre-negotiate access or arrange prohibited assistance. Randomisation is a security control, not an administrative choice.*

## 4.5 Camera & Device Enrollment

| Control                 | Detail                                                                                                   |
|-------------------------|----------------------------------------------------------------------------------------------------------|
| Device certificate      | Each CCTV, biometric reader, and terminal issued a unique device certificate from NE-PKI                 |
| Authenticated streaming | Streams TLS-encrypted and source-authenticated; unauthenticated streams blocked and alerted              |
| Tamper detection        | Cover, power loss, or movement triggers immediate SOC alert; offline >2 min triggers police notification |
| Anti-spoof              | Feeds checked for looping signatures and static-image patterns                                           |
| Retention               | Footage retained in encrypted WORM storage for 90 days                                                   |
| Recertification         | Device certificates expire annually; centres recertify before each exam season                           |

## SECTION 5 · NEW

## 5. Threat Model & Risk Register

A security architecture is only credible if it is derived from an explicit threat model. This section enumerates the adversaries, their objectives and capabilities, the attack surface, a STRIDE analysis, and a scored risk register mapping every major risk to its controlling mechanism and residual exposure.

### 5.1 Adversary Personas

| Adversary                                | Motivation                           | Capability                | Primary Vector                       |
|------------------------------------------|--------------------------------------|---------------------------|--------------------------------------|
| Malicious insider (paper setter / admin) | Financial gain, coercion             | High — legitimate access  | Exfiltrate content they can access   |
| Organised leak syndicate                 | Profit (sell papers/proxies)         | High — funded, persistent | Bribe insiders; impersonation rings  |
| External cyber attacker                  | Profit, notoriety, disruption        | Medium-High               | Exploit systems, phishing, malware   |
| Nation-state actor                       | Strategic disruption of institutions | Very high                 | Supply chain, zero-days, persistence |
| Opportunist candidate                    | Personal advantage                   | Low                       | Devices, impersonation, copying      |
| Compromised vendor                       | Varies (often unwitting)             | Medium                    | Supply-chain implant, weak update    |

### 5.2 STRIDE Threat Analysis

| STRIDE Category        | Example Threat                                       | Primary Mitigation                                                |
|------------------------|------------------------------------------------------|-------------------------------------------------------------------|
| Spoofing               | Proxy candidate; forged admit card; fake camera feed | Biometric + liveness; signed QR; device certificates + anti-spoof |
| Tampering              | Paper altered in transit; log manipulation           | HSM signing; immutable WORM audit log; hash chain of custody      |
| Repudiation            | Insider denies accessing a paper                     | PAM session recording; non-repudiable digital signatures          |
| Information Disclosure | Paper leak; PII exposure                             | AES-256-GCM; ZSP; geo/time-locked decryption; watermarking        |
| Denial of Service      | Exam-day system outage; network attack               | Local HSM cache offline mode; DR failover; DDoS protection        |
| Elevation of Privilege | Admin escalates to key access                        | Zero standing privileges; JIT + dual authorisation; M-of-N keys   |

### 5.3 Risk Register (Top Risks)

Likelihood (L) and Impact (I) scored 1-5; Inherent = L×I before controls; Residual = expected level after the controls in this architecture are in place.

| ID  | Risk                                 | L | I | Inherent      | Key Control                                  | Residual   |
|-----|--------------------------------------|---|---|---------------|----------------------------------------------|------------|
| R1  | Insider leaks pre-exam paper         | 4 | 5 | 20 (Critical) | ZSP, PAM, watermarking, UEBA                 | 6 (Medium) |
| R2  | Paper intercepted in distribution    | 3 | 5 | 15 (High)     | End-to-end encryption, hash custody          | 3 (Low)    |
| R3  | Candidate impersonation              | 4 | 4 | 16 (High)     | Biometric + liveness at gate                 | 4 (Low)    |
| R4  | Cyber intrusion into exam systems    | 3 | 5 | 15 (High)     | Zero Trust, SOC, segmentation                | 4 (Low)    |
| R5  | AI paper-tool manipulated            | 3 | 5 | 15 (High)     | Air-gap, human gates, output validation (§6) | 3 (Low)    |
| R6  | Biometric data breach                | 2 | 5 | 10 (High)     | Encryption, DPDP controls, no export         | 3 (Low)    |
| R7  | Exam-day system outage               | 3 | 4 | 12 (High)     | Local cache offline mode, DR, UPS            | 4 (Low)    |
| R8  | Supply-chain compromise (HSM/vendor) | 2 | 5 | 10 (High)     | SBOM, sovereign sourcing, audit (§9)         | 4 (Low)    |
| R9  | Physical breach at centre            | 3 | 3 | 9 (Medium)    | MEI, police, signal mgmt, CCTV               | 3 (Low)    |
| R10 | Collusion (multiple insiders)        | 2 | 5 | 10 (High)     | Separation of duties, M-of-N, red team       | 4 (Low)    |

## 5.4 MITRE ATT&CK Alignment

Detection playbooks in the Exam-SOC are mapped to MITRE ATT&CK tactics — Initial Access (phishing, valid accounts), Persistence, Privilege Escalation, Defense Evasion, Credential Access, Collection, and Exfiltration. Each SOAR playbook references the specific technique IDs it detects and the automated response it triggers, enabling measurable detection coverage and gap analysis during red-team exercises.

## SECTION 6 · NEW

## 6. AI-Specific Security & Model Governance

Because this architecture uses artificial intelligence both to assist paper creation and to power proctoring and anomaly detection, AI itself becomes an attack surface. A modern security review will expect these risks to be addressed explicitly. This section defines the AI threat taxonomy, the controls, and a governance model.

### 6.1 AI Threat Taxonomy & Controls

| AI Threat                       | Description                                                              | Control                                                                                        |
|---------------------------------|--------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| Prompt injection                | Malicious input steers the paper-generation model to leak or bias output | Air-gapped model; sanitised, templated prompts; no free-text external input; output validation |
| Training-data poisoning         | Corrupted syllabus corpus biases generated questions                     | Signed, version-controlled corpus; integrity hashing; human SME review of every question       |
| Model theft / extraction        | Adversary copies the model to predict question patterns                  | On-premise sovereign hosting; no public API; access via PAM; query-rate monitoring             |
| Adversarial examples            | Crafted inputs fool proctoring / face match                              | Presentation-attack detection; ensemble models; human override                                 |
| Deepfake impersonation          | Synthetic face/voice defeats biometric                                   | Liveness detection; multi-modal biometrics (fingerprint + iris + face); challenge-response     |
| Hallucinated / flawed questions | Model invents incorrect or out-of-syllabus questions                     | Mandatory dual-SME approval; moderation gate; no unreviewed question is ever used              |
| Data leakage via model          | Model memorises and emits sensitive content                              | No PII in training; differential-privacy techniques; output filtering                          |

### 6.2 Human-in-the-Loop is Mandatory

No AI output — a question, a proctoring flag, or a risk score — is ever actioned autonomously where it affects a candidate. AI accelerates and assists; humans decide. A generated question cannot enter a paper without two subject experts' digital signatures; a proctoring flag cannot exclude a candidate without human confirmation; an anomaly score triggers review, not automatic penalty.

### 6.3 AI Model Governance Framework

- **Model registry:** every model version is registered, signed, and traceable, with an approved-use record.
- **Model risk assessment:** each model undergoes bias, fairness, robustness, and adversarial testing before deployment.
- **Explainability:** proctoring and anomaly models must provide human-readable justification for every flag.
- **Sovereign hosting:** all models run on Government of India (MeghRaj / GI Cloud) or NIC infrastructure — no foreign cloud, no external LLM API.
- **Continuous red-teaming:** the AI paper tool is adversarially tested each cycle for prompt injection and leakage.
- **Audit logging:** every prompt, output, and human decision is logged immutably for post-exam audit.

- **Kill switch:** AI assistance can be disabled instantly, reverting to a fully manual, human-only workflow.

*Principle: AI must never become a single point of failure or an unaccountable authority. Every AI capability in this architecture has a manual fallback and a mandatory human decision gate.*

## SECTION 7

## 7. Governance & Authority

A three-tier governance structure with clear accountability at each level, independent oversight, and mandatory public transparency. No single official — including the Director General of NTA — holds unilateral authority over examination content or security controls.

### 7.1 Authority Structure

| Body                                                    | Members                                                                                    | Authority                                                             | Cadence               |
|---------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|-----------------------|
| National Examination Security Council (NESC) — proposed | MoE Secretary (Chair), DG NTA, DG NIC, DG CERT-In, retired SC judge, 2 independent experts | Final policy authority; approves architecture changes; reviews audits | Quarterly + emergency |
| Programme Steering Committee                            | DG NTA (Chair), NIC Programme Director, CERT-In representative                             | Operational decisions; budget releases; vendor approvals              | Monthly               |
| Technical Working Group                                 | Lead architects (NTA+NIC), SOC lead, PAM admin                                             | Technical design, configuration, playbook revisions                   | Weekly                |
| State Security Coordinator                              | State officer liaising with NTA and district police                                        | Centre compliance; local police coordination                          | Per exam cycle        |
| Independent Oversight Board                             | 2 academics, 1 retired IPS, 1 civil-society rep, 1 student rep                             | Watchdog; reviews annual audit; publishes transparency report         | Annual                |

### 7.2 Full Examination Audit Lifecycle

| Audit Type                 | Timing         | Auditor                            | Scope                                                   |
|----------------------------|----------------|------------------------------------|---------------------------------------------------------|
| Centre inspection          | D-30           | NTA inspection team                | MEI compliance, physical security, device certification |
| System readiness           | D-1            | Exam-SOC                           | All systems green, HSM health, connectivity             |
| Real-time monitoring       | Exam day       | Exam-SOC                           | All centres, systems, and access events                 |
| Post-exam debrief          | Within 4 hours | SOC + NTA ops                      | Incidents, near-misses, custody completeness            |
| Chain-of-custody audit     | Within 7 days  | NTA Internal Audit                 | Every event in the immutable log verified               |
| Independent security audit | Annual         | CERT-In empanelled / NABCB auditor | ISO 27001 surveillance; full system review              |
| Red / purple team          | Bi-annual      | External independent team          | Full compromise attempt using real TTPs                 |
| Parliamentary transparency | Annual         | Independent Oversight Board        | Public KPI + incident summary                           |

### 7.3 Data Classification



| Class        | Examples                       | Controls                                  |
|--------------|--------------------------------|-------------------------------------------|
| Top Secret   | Question papers (pre-exam)     | HSM-only; dual auth; zero standing access |
| Secret       | Biometric data; PAM recordings | Encrypted; PAM-controlled; no export      |
| Confidential | Candidate PII; staff identity  | Encrypted; DPDP consent required          |
| Internal     | SOC logs; audit trails         | Encrypted; 7-year WORM retention          |
| Public       | Schedules; results; policies   | Digitally signed; integrity-verified      |

## SECTION 8 · NEW

## 8. Standards & Legal Compliance Matrix

A government evaluation committee will ask a single decisive question: is this auditable against recognised standards and Indian law? This section maps the architecture, control by control, to the frameworks and statutes that govern it — demonstrating that the proposal is not merely sound engineering but a certifiable, legally-compliant system.

### 8.1 NIST Cybersecurity Framework 2.0

| CSF 2.0 Function | How This Architecture Satisfies It                                                      |
|------------------|-----------------------------------------------------------------------------------------|
| Govern           | NESC, Steering Committee, Oversight Board; documented policy, roles, and RACI (§7, §11) |
| Identify         | Threat model, risk register, asset & data classification (§5, §7.3)                     |
| Protect          | Zero Trust, PAM, HSM/PKI encryption, MEI hardening, ZSP (§2, §4)                        |
| Detect           | UEBA, SIEM, dark-web monitoring, 24×7 Exam-SOC (§2)                                     |
| Respond          | SOAR playbooks, breach-response scenarios, CERT-In notification (§10)                   |
| Recover          | BCP/DR, backups, rollback checklist, re-examination protocol (§9, §10)                  |

### 8.2 ISO/IEC 27001:2022 Annex A Themes

| Control Theme        | Coverage in This Proposal                                                                      |
|----------------------|------------------------------------------------------------------------------------------------|
| Organisational (A.5) | Governance structure, policies, supplier security, threat intelligence                         |
| People (A.6)         | SME/invigilator vetting, background checks, security awareness training, NDAs                  |
| Physical (A.7)       | MEI, building lockdown, CCTV, secure vaults, equipment disposal (shredding)                    |
| Technological (A.8)  | Access control, cryptography, logging, monitoring, secure development, data leakage prevention |

### 8.3 Indian Legal & Regulatory Alignment

| Instrument                                                | Obligation                                     | How It Is Met                                                                                                  |
|-----------------------------------------------------------|------------------------------------------------|----------------------------------------------------------------------------------------------------------------|
| DPDP Act 2023                                             | Lawful processing of personal & biometric data | Consent at registration; purpose limitation; minimisation; 6-hour breach notice; erasure at 3 years; DPIA (§9) |
| CERT-In Directions 2022                                   | 6-hour cyber-incident reporting; log retention | SOAR auto-notification; 180-day+ log retention; ICT clock sync                                                 |
| IT Act 2000                                               | Legal validity of e-records & signatures       | NE-PKI digital signatures; non-repudiation; Sec. 43A reasonable security                                       |
| Public Examinations (Prevention of Unfair Means) Act 2024 | Criminalises leaks & organised cheating        | Watermark forensics + immutable logs provide court-admissible evidence for prosecution                         |
| Aadhaar Act & UIDAI regs                                  | Lawful, minimal Aadhaar use                    | Authentication-only (no storage of Aadhaar number beyond token); UIDAI-compliant APIs                          |

*Compliance is designed-in, not bolted-on. Every control traces to a standard or statute, so the system is certifiable (ISO 27001), auditable (CERT-In empanelled), and produces court-admissible evidence under the 2024 Act.*

## SECTION 9 · NEW

## 9. Resilience, Supply Chain, Assurance, Privacy & Inclusion

This section closes the remaining grey areas that experienced reviewers probe: what happens when systems fail, how the supply chain is trusted, how the system is independently proven secure, how privacy is protected in law and practice, and how every eligible candidate — including persons with disabilities — is included without weakening security.

### 9.1 Business Continuity & Disaster Recovery (BCP/DR)

| System                       | RTO                       | RPO     | Resilience Measure                                          |
|------------------------------|---------------------------|---------|-------------------------------------------------------------|
| Paper decryption at centre   | 0 (no downtime tolerated) | 0       | Local HSM cache works offline; backup HSM device per centre |
| National HSM vault           | < 15 min                  | 0       | Active-active primary + DR site; M-of-N key recovery        |
| Exam-SOC                     | < 5 min                   | < 1 min | Redundant SOC (hot standby) in second region                |
| Identity / biometric service | < 10 min                  | < 5 min | Cached templates at centre; queued sync on recovery         |
| Network (per centre)         | < 5 min                   | N/A     | VPN + LTE + VSAT failover by tier                           |

Backups follow a 3-2-1 strategy (three copies, two media, one off-site, all encrypted). DR drills are conducted quarterly with documented recovery-time evidence reported to the Steering Committee.

### 9.2 Supply-Chain & Vendor Security

- **Vendor risk tiering:** vendors handling exam content or crypto are Tier-1 and undergo the deepest due diligence and continuous monitoring.
- **SBOM:** a Software Bill of Materials is required for every component; known-vulnerability scanning is continuous.
- **Sovereign sourcing:** HSMs, PKI, and hosting are procured to Indian standards (STQC / Common Criteria), avoiding foreign backdoor risk; Make-in-India preferred via GeM.
- **Secure updates:** all firmware/software updates are cryptographically signed and staged through test before production.
- **No vendor lock-in:** open standards (PKCS#11, SAML/OIDC, STIX/TAXII) preserve portability and auditability.

### 9.3 Security Assurance & Independent Testing

| Assurance Activity                         | Cadence              | Performed By                |
|--------------------------------------------|----------------------|-----------------------------|
| Vulnerability assessment & pen-test (VAPT) | Quarterly + pre-exam | CERT-In empanelled auditor  |
| Red / purple team exercise                 | Bi-annual            | Independent external team   |
| Responsible-disclosure / bug bounty        | Continuous           | Public researchers (scoped) |
| Configuration & patch compliance           | Monthly              | NIC operations + SOC        |

| Assurance Activity                     | Cadence         | Performed By               |
|----------------------------------------|-----------------|----------------------------|
| ISO 27001 certification & surveillance | Annual          | NABCB-accredited certifier |
| STQC / Common Criteria evaluation      | Per procurement | STQC, Govt. of India       |

## 9.4 Privacy by Design & DPIA

A Data Protection Impact Assessment (DPIA) is mandatory before processing begins and is refreshed annually. Privacy is engineered in: data minimisation (only what is needed), purpose limitation (biometrics used only for exam identity), storage limitation (biometric templates deleted three years post-exam), consent at registration, and data localisation within India. A Data Protection Officer is accountable to the Oversight Board, and candidates may exercise DPDP rights (access, correction, erasure) through a published process.

## 9.5 Accessibility & Inclusion (Without Weakening Security)

| Candidate Need                      | Accommodation                                           | Security Preserved By                                                            |
|-------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------------|
| Persons with disabilities (Divyang) | Scribes, extra time, assistive tech, accessible seating | Scribes are pre-registered, biometrically enrolled, and vetted like invigilators |
| Low-connectivity / rural            | VSAT satellite; offline HSM cache mode                  | Same cryptographic controls apply; sync on reconnect                             |
| Language diversity                  | Multi-language papers & interface                       | Each language variant separately watermarked and version-controlled              |
| Low digital literacy                | Assisted registration at Common Service Centres         | Assisted sessions logged; identity still Aadhaar-verified                        |

## 9.6 Security Maturity Roadmap

| Level          | Stage          | Milestone                                                            |
|----------------|----------------|----------------------------------------------------------------------|
| 1 — Initial    | Today          | Procedural controls; no continuous monitoring                        |
| 2 — Managed    | End of Phase 1 | SOC live; PAM & HSM deployed; pilot centres                          |
| 3 — Defined    | End of Phase 2 | Standardised controls across 2,500 centres; watermarking universal   |
| 4 — Quantified | End of Phase 3 | All 5,000 centres; measured KPIs; ISO 27001 certified                |
| 5 — Optimising | Year 4+        | Continuous red-teaming; post-quantum crypto; predictive threat intel |

## SECTION 10

## 10. Breach Response & Rollback

Security architecture cannot guarantee zero incidents — it guarantees a structured, fast, documented response that limits damage, preserves evidence, and restores integrity. These playbooks cover human insiders, external attackers, and automated / AI or system failures.

*Core principle: detect first, contain second, investigate third, communicate fourth. No single person may suppress or delay breach response. The Exam-SOC duty officer can suspend any session, revoke any credential, and isolate any system without prior escalation approval.*

### 10.1 Incident Severity Classification

| Severity      | Description                                                         | Response               | Decision Authority               |
|---------------|---------------------------------------------------------------------|------------------------|----------------------------------|
| P1 — Critical | Confirmed leak; HSM compromise; biometric breach; active attacker   | < 5 min (auto-contain) | SOC duty officer (auto) + DG NTA |
| P2 — High     | Suspected leak; credential theft; camera outage; UEBA risk > 85     | < 15 min               | SOC Tier-2 + NTA security head   |
| P3 — Medium   | Single-centre connectivity failure; device tamper; suspicious login | < 30 min               | SOC Tier-1 analyst               |
| P4 — Low      | Individual anomaly; failed logins below threshold                   | < 2 hours              | SOC alert queue                  |

### 10.2 Universal 5-Phase Response

**1. Detect** (UEBA/SIEM alert or human report) → **2. Contain** (isolate system/session/user before investigating) → **3. Eradicate** (remove threat; rotate credentials) → **4. Recover** (restore clean state; verify integrity) → **5. Review** (root-cause analysis; remediate; publish lessons).

### 10.3 Scenario 1 — Confirmed Paper Leak (Insider)

| Step | Action                                                                        | Owner                   | Target  |
|------|-------------------------------------------------------------------------------|-------------------------|---------|
| 1    | SOAR suspends suspect sessions; PAM credentials revoked; recordings preserved | SOC (auto)              | T+0     |
| 2    | Watermark extraction identifies source centre and batch                       | SOC forensics           | T+5m    |
| 3    | Notify DG NTA, MoE security cell, CERT-In duty officer                        | SOC duty officer        | T+10m   |
| 4    | Police escalation; FIR initiated with watermark evidence                      | NTA legal + police      | T+15m   |
| 5    | Decision gate: rotate question pool or halt exam?                             | DG NTA + MoE            | T+20m   |
| 6    | CERT-In incident report submitted (6-hour mandate)                            | SOC                     | T+6h    |
| 7    | Root-cause analysis & remediation plan                                        | Technical Working Group | 14 days |

### 10.4 Scenario 2 — External Cyber Attacker

| Step | Action                                                       | Owner          | Target |
|------|--------------------------------------------------------------|----------------|--------|
| 1    | SIEM detects anomaly; SOAR isolates affected network segment | SOC (auto)     | T+0    |
| 2    | Centres switch to offline local-HSM cache mode               | NIC network    | T+5m   |
| 3    | CERT-In cyber cell engaged; threat intel shared              | SOC + CERT-In  | T+10m  |
| 4    | HSM integrity verified; key rotation if any doubt            | NIC custodians | T+15m  |
| 5    | Forensic snapshot before remediation; TTPs mapped to ATT&CK  | NIC forensics  | T+1h   |
| 6    | Clean rebuild from verified images; full credential rotation | NIC operations | T+4h   |

## 10.5 Scenario 3 — System / AI Failure (Rollback)

| Situation                           | Rollback Action                                                                                        | Max Delay |
|-------------------------------------|--------------------------------------------------------------------------------------------------------|-----------|
| Centre HSM fails                    | Switch to backup HSM; regional vault re-pushes; emergency split-key decryption (DG NTA + MoE together) | 90 min    |
| Geo-fence won't resolve             | SOC verifies GPS independently; issues one-time 30-min token (two-analyst approval)                    | 60 min    |
| Biometric system compromised        | Halt biometric admission; revert to manual admit + photo; P1 escalation; UIDAI notified                | Immediate |
| AI paper tool suspected manipulated | Kill switch to full manual workflow; regenerate from clean corpus under SME control                    | Per cycle |
| AI proctoring mass false positives  | Disable AI; human invigilators take over; flags logged for post-exam review                            | Immediate |

## 10.6 Continuation vs. Cancellation Framework

| Situation                            | Decision                                                        | Authority                   |
|--------------------------------------|-----------------------------------------------------------------|-----------------------------|
| Leak before exam starts (confirmed)  | Cancel; rotate questions if pool available; else reschedule     | DG NTA + MoE Secretary      |
| Leak after exam > 50% complete       | Continue; enhanced monitoring; full statistical analysis        | DG NTA                      |
| Single centre disrupted              | Cancel that centre only; re-exam affected candidates            | DG NTA                      |
| Central outage > 2 hours on exam day | Delay max 3 hours; if unresolved, reschedule                    | DG NTA + Programme Director |
| Insider access, no leak evidence     | Continue; suspect suspended; results held pending forensics     | DG NTA                      |
| Attacker present, no paper accessed  | Continue in offline mode; results held until forensics complete | DG NTA + CERT-In            |

## 10.7 Post-Incident Rollback Checklist

**Immediate (0-24h):** rotate all compromised credentials; take forensic snapshots before any change; lock evidence chain of custody; notify CERT-In within 6 hours; issue factual candidate communication; brief MoE and NESC.

**Short-term (1-14 days):** complete root-cause analysis; draft and approve control-gap remediation; red-team re-test the exploited vector; initiate legal proceedings; announce re-examination if required; engage an independent auditor to verify remediation.

*Transparency requirement: within 30 days of any P1/P2 incident, the Independent Oversight Board must publish a non-sensitive public incident summary. Concealing a breach is itself a governance failure — incident records are immutable and independently auditable regardless of NTA or MoE preference.*

## SECTION 11

## 11. Implementation, Budget, RACI & KPIs

A phased 36-month programme across 5,000 centres, with a transparent budget, clear accountability, and measurable success metrics with go/no-go gates between phases.

### 11.1 Three-Phase Roadmap

| Phase               | Timeline     | Key Deliverables                                                                                                                            | Budget (₹Cr) |
|---------------------|--------------|---------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| 1 — Foundation      | Months 1–6   | Exam-SOC live; PAM deployed; HSM/NE-PKI established; UEBA baselines; 200-centre pilot; training                                             | 385          |
| 2 — Core Deployment | Months 7–18  | Encrypted distribution; universal watermarking; biometric enrolment (80%); MEI for 2,000 centres; AI proctoring at 500; dark-web monitoring | 539          |
| 3 — Full Scale      | Months 19–36 | All 5,000 centres on MEI; rural VSAT; 100% biometric; post-quantum crypto; ISO 27001; standing red team                                     | 495          |

### 11.2 Budget by Line Item

| Budget Line                   | Ph 1 | Ph 2 | Ph 3 | Total (₹Cr) |
|-------------------------------|------|------|------|-------------|
| National Exam-SOC             | 80   | 40   | 20   | 140         |
| HSM / PKI infrastructure      | 60   | 30   | 20   | 110         |
| PAM platform                  | 30   | 10   | 5    | 45          |
| SIEM / SOAR                   | 40   | 20   | 10   | 70          |
| UEBA platform                 | 25   | 10   | 5    | 40          |
| Biometric enrolment & devices | 20   | 60   | 40   | 120         |
| MEI — Tier A (500 centres)    | 75   | 0    | 0    | 75          |
| MEI — Tier B (2,000 centres)  | 0    | 240  | 0    | 240         |
| MEI — Tier C (2,500 centres)  | 0    | 0    | 250  | 250         |
| Computer-vision proctoring    | 0    | 50   | 30   | 80          |
| Rural VSAT connectivity       | 0    | 0    | 50   | 50          |
| Training & change management  | 15   | 20   | 10   | 45          |
| Audits & red team             | 5    | 10   | 10   | 25          |
| Contingency (10%)             | 35   | 49   | 45   | 129         |
| TOTAL                         | 385  | 539  | 495  | 1,419       |

*₹79 per candidate per year — under 5% of the current exam fee. Annual operating cost from Year 4: ₹210 crore. Break-even: one prevented NEET-scale cancellation.*

### 11.3 Key Performance Indicators

| KPI                                 | Baseline   | Year 1   | Year 3  |
|-------------------------------------|------------|----------|---------|
| Paper leak incidents / year         | 3-5        | ≤ 1      | 0       |
| Exam cancellations due to leaks     | 1-2 / year | 0        | 0       |
| Mean time to detect anomaly         | Unknown    | < 30 min | < 5 min |
| Staff with zero standing privileges | 0%         | 80%      | 100%    |
| Centres at MEI baseline             | 0%         | 20%      | 100%    |
| Papers with digital watermark       | 0%         | 100%     | 100%    |
| Biometric false rejection rate      | N/A        | < 0.5%   | < 0.1%  |
| System uptime on exam day           | ~95%       | 99.5%    | 99.9%   |
| Staff trained in security awareness | 0%         | 70%      | 100%    |
| Annual independent audit completed  | No         | Yes      | Yes     |

## 11.4 RACI Matrix

**R** Responsible · **A** Accountable · **C** Consulted · **I** Informed

| Activity                   | MoE | NTA | NIC | CERT-In | Centres | Auditors |
|----------------------------|-----|-----|-----|---------|---------|----------|
| Define security policy     | A   | R   | C   | C       | I       | I        |
| Architecture design        | C   | A   | R   | C       | I       | C        |
| Deploy HSM / NE-PKI        | I   | C   | A/R | C       | I       | C        |
| Operate Exam-SOC           | I   | A   | R   | C       | I       | I        |
| Respond to cyber incidents | I   | A   | R   | R       | C       | I        |
| Centre MEI deployment      | I   | A   | R   | I       | R       | C        |
| Annual security audits     | A   | C   | C   | C       | C       | R        |
| SME selection & isolation  | I   | A/R | C   | I       | I       | I        |
| Police coordination        | C   | A   | I   | C       | R       | I        |
| Public transparency report | A   | R   | I   | I       | I       | C        |

## SECTION 12

## 12. Glossary & References

### 12.1 Glossary

| Term                     | Definition                                                                                                |
|--------------------------|-----------------------------------------------------------------------------------------------------------|
| Aadhaar                  | India's national biometric identity system (UIDAI); 12-digit ID backed by fingerprint and iris.           |
| AES-256-GCM              | Advanced Encryption Standard, 256-bit, Galois/Counter Mode — confidentiality + integrity.                 |
| BCP/DR                   | Business Continuity Planning / Disaster Recovery — keeping services running and recovering after failure. |
| CERT-In                  | Indian Computer Emergency Response Team — national cyber incident authority under MeitY.                  |
| CRYSTALS-Kyber/Dilithium | NIST post-quantum standards (FIPS 203/204) for key exchange and digital signatures.                       |
| DPDP Act 2023            | Digital Personal Data Protection Act — India's primary data-protection law.                               |
| DPIA                     | Data Protection Impact Assessment — structured privacy-risk analysis required before processing.          |
| EIN                      | Examination Identity Number — unique ID for every actor, linked to Aadhaar.                               |
| Exam-SOC                 | National Examination Security Operations Centre — 24×7 monitoring facility.                               |
| Geo-fencing              | Virtual geographic boundary; decryption permitted only inside the authorised area.                        |
| HSM                      | Hardware Security Module — FIPS 140-2 L3 device holding keys that never leave in plaintext.               |
| JIT / ZSP                | Just-In-Time access / Zero Standing Privileges — no permanent access; all access temporary.               |
| MEI                      | Managed Exam Infrastructure — the mandatory security baseline for every centre.                           |
| NE-PKI                   | National Examination Public Key Infrastructure — dedicated certificate hierarchy.                         |
| PAM                      | Privileged Access Management — governs and records privileged user access.                                |
| SBOM                     | Software Bill of Materials — inventory of components for supply-chain assurance.                          |
| SIEM / SOAR              | Security Information & Event Management / Orchestration, Automation & Response.                           |
| STRIDE                   | Threat-modelling taxonomy: Spoofing, Tampering, Repudiation, Info disclosure, DoS, Elevation.             |
| UEBA                     | User & Entity Behaviour Analytics — AI baselining that flags anomalies.                                   |
| VAPT                     | Vulnerability Assessment & Penetration Testing.                                                           |
| VSAT                     | Very Small Aperture Terminal — satellite connectivity for rural centres.                                  |
| Zero Trust               | 'Never trust, always verify' — every request authenticated and authorised regardless of location.         |

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***"Every paper leak is preventable —  
if we design systems that expect failure."***

Roshan Trivedi, CIAM

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